Hing Lee (HK) Holdings Limited
興利（香港）控股有限公司

(Incorporated in the British Virgin Islands and re-domiciled and continued in Bermuda with limited liability)
(Stock code: 396)

INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2026

INTERIM RESULTS

The board of directors (each a "Director", collectively the "Board") of Hing Lee (HK) Holdings Limited (the "Company") announces the unaudited condensed consolidated interim results of the Company and its subsidiaries (the "Group") for the six months ended 30 June 2026 with comparative figures for the corresponding period in 2025.

CONDENSED CONSOLIDATED INTERIM STATEMENT OF PROFIT OR LOSS

		(Unaudited) Six months ended 30 June	
		2026	2025
	Notes	***HK$'000***	*HK$'000*
Turnover	3	**30,402**	50,446
Cost of sales		**(27,381)**	(45,051)
Gross profit		**3,021**	5,395
Other net income		**551**	932
Selling and distribution expenses		**(1,624)**	(2,167)
Administrative expenses		**(3,555)**	(1,522)
(Loss)/profit from operations		**(1,607)**	2,638
Finance costs		**(74)**	(41)
(Loss)/profit before taxation	4	**(1,681)**	2,597
Income tax	5	**38**	1
(Loss)/profit for the period		**(1,643)**	2,598
Attributable to:			
Equity shareholders of the Company		**(1,643)**	2,598
		(HK cents)	*(HK cents)*
(Loss)/profit per share attributable to the equity holders of the Company			
– Basic and diluted	6	**(0.2)**	0.3
		HK$'000	*HK$'000*
Dividend	7	**–**	8,081

CONDENSED CONSOLIDATED INTERIM STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	(Unaudited) Six months ended 30 June	
	2026	2025
	HK$'000	*HK$'000*
(Loss)/profit for the period	**(1,643)**	2,598
Other comprehensive income		
Items that may be reclassified subsequently to profit or loss:		
Exchange differences on translation of financial statements of overseas subsidiaries (after tax)	**589**	240
	589	240
Total comprehensive (loss)/income for the period	**(1,054)**	2,838
Total comprehensive (loss)/income attributable to		
– equity shareholders of the Company	**(1,054)**	2,838

CONDENSED CONSOLIDATED INTERIM FINANCIAL POSITION

	Notes	**As at 30 June 2026** ***HK$'000*** **(Unaudited)**	As at 31 December 2025 *HK$'000* (Audited)
Non-current assets			
Property, plant and equipment	8	**1,017**	1,012
Right-of-use asset	9	**2,462**	3,942
		3,479	4,954
Current assets			
Inventories		**1,788**	2,595
Trade and other receivables	10	**20,233**	19,197
Cash and cash equivalents		**16,545**	34,956
		38,566	56,748
Current liabilities			
Trade and bills payables	11	**6,170**	10,454
Other payables and accrued charges		**1,453**	2,341
Lease liabilities		**1,660**	2,740
		9,283	15,535
Net current assets		**29,283**	41,213
Total assets less current liabilities		**32,762**	46,167
Non-current liabilities			
Lease liabilities		**684**	914
Provision for long service payments		**178**	178
		862	1,092
Net assets		**31,900**	45,075
Capital and reserves			
Share capital	12	**8,081**	8,081
Reserves		**23,819**	36,994
Total equity		**31,900**	45,075

CONDENSED CONSOLIDATED INTERIM STATEMENT OF CHANGES IN EQUITY

	(Unaudited) Attributable to equity shareholders of the Company								
	Share capital *HK$'000*	Share premium *HK$'000*	Contributed surplus *HK$'000*	Exchange reserve *HK$'000*	Statutory reserve fund *HK$'000*	Merger reserve *HK$'000*	Capital reserve *HK$'000*	(Accumulated losses)/ retained profits *HK$'000*	Total Equity *HK$'000*
At 1 January 2026	**8,081**	**–**	**7,455**	**(5,856)**	**1,180**	**–**	**(24,862)**	**59,077**	**45,075**
Change in equity									
Loss for the period	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**(1,643)**	**(1,643)**
Other comprehensive income	**–**	**–**	**–**	**589**	**–**	**–**	**–**	**–**	**589**
Total comprehensive loss for the period	**–**	**–**	**–**	**589**	**–**	**–**	**–**	**(1,643)**	**(1,054)**
Dividend paid	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**(12,121)**	**(12,121)**
At 30 June 2026	**8,081**	**–**	**7,455**	**(5,267)**	**1,180**	**–**	**(24,862)**	**45,313**	**31,900**
At 1 January 2025	8,081	–	7,455	(6,226)	1,041	–	(24,862)	66,510	51,999
Change in equity									
Profit for the period	–	–	–	–	–	–	–	2,598	2,598
Other comprehensive income	–	–	–	240	–	–	–	–	240
Total comprehensive income for the period	–	–	–	240	–	–	–	2,598	2,838
Appropriation of reserve	–	–	–	–	137	–	–	(137)	–
At 30 June 2025	8,081	–	7,455	(5,986)	1,178	–	(24,862)	68,971	54,837

CONDENSED CONSOLIDATED INTERIM CASH FLOWS STATEMENT

	(Unaudited) Six months ended 30 June	
	2026	2025
	HK$'000	*HK$'000*
Net cash generated (used in)/from operating activities	**(4,888)**	6,916
Net cash used in investing activities	**(144)**	–
Net cash used in financing activities	**(13,582)**	(2,114)
Net (decrease)/increase in cash and cash equivalents	**(18,614)**	4,802
Effect of foreign exchange rate changes	**203**	29
Cash and cash equivalents at the beginning of the period	**34,956**	26,948
Cash and cash equivalents at the end of the period	**16,545**	31,779
Analysis of the balances of cash and cash equivalents		
Cash and bank balances	**16,545**	31,779

NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

1 GENERAL INFORMATION

The Company was incorporated in the British Virgin Islands ("BVI") on 20 April 2004 and was re-domiciled and continued in Bermuda with limited liability on 30 March 2007. The registered office address is Richmond House, 12 Par-la-Ville Road, Hamilton HM 08, Bermuda. The principal place of business of the Company is located at Unit 1101, 11th Floor, Delta House, 3 On Yiu Street, Shatin, New Territories, Hong Kong.

The principal business activities of the Group are the design, manufacture, sale and marketing of home furniture products, provision of general business consultancy services, provision of promotional services relating to layout design, fitting and display of products and licensing of its own brands and product designs.

These condensed consolidated interim financial statements are presented in Hong Kong dollars ("HK$"), unless otherwise stated. The condensed consolidated interim financial statements were approved by the Board for issue on 18 August 2026.

The condensed consolidated interim financial statements have not been audited, but have been reviewed by the audit committee of the Company.

2 BASIS OF PREPARATION

The unaudited condensed consolidated interim financial statements for the six months ended 30 June 2026 of the Group have been prepared in accordance with the applicable disclosure requirements of Appendix D2 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and Hong Kong Accounting Standard ("HKAS") 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA").

The accounting policies and basis of preparation adopted in these Interim financial statements are consistent with those adopted by the Group in its annual financial statements for the year ended 31 December 2025, except for the adoption of new Hong Kong Financial Reporting Standards ("HKFRSs") issued by the HKICPA as disclosed below:

The HKICPA has issued the following amendment to HKFRS that are first effective for the current accounting period of the group:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity
Amendments to HKFRS 1, HKFRS 7, HKFRS 9, HKFRS 10 and HKAS 7	Annual Improvements to HKFRS Accounting Standards – Volume 11

The above amendments did not have any impact on the results and financial position for the current or prior periods prepared or presented in this interim financial report.

The group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

3 SEGMENT REPORTING

(a) Operating segment information

All of the Group's products are of a similar nature and subject to similar risk and returns. The Group's operating activities are attributable to a single operating segment.

(b) Geographic information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's property, plant and equipment and prepaid lease payments. The geographical location of customers is based on the location at which the services were provided or the goods were delivered. The geographical location of the specified non-current assets is based on the physical location of the assets.

Revenue from external customers

	(Unaudited) Six months ended 30 June	
	2026	2025
	HK$'000	*HK$'000*
Asia (excluding the People's Republic of China ("PRC"))*	**22,992**	34,127
Europe	**3,699**	3,215
PRC	**1,606**	2,766
The United States of America	**615**	10,338
Others	**1,490**	–
	30,402	50,446

Specified non-current assets

	As at 30 June 2026	As at 31 December 2025
	HK$'000	*HK$'000*
	(Unaudited)	(Audited)
Asia (excluding the PRC)	**1,108**	1,336
PRC	**2,371**	3,618
	3,479	4,954

* Asia mainly covers Japan, Middle East and Southeast Asia. Europe mainly covers France and Germany. Others mainly cover Canada and Mexico.

4 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging and crediting the following items:

	(Unaudited) Six months ended 30 June	
	2026	2025
	HK$'000	*HK$'000*
After charging		
(a) Finance cost		
Interest expense on the lease liabilities	**74**	41
	74	41
(b) Other items		
Auditor's remuneration	**300**	300
Cost of inventories sold	**27,381**	45,050
Staff costs (including Directors' emoluments)		
– Directors' emoluments	**574**	1,157
– Others	**4,662**	3,791
Depreciation of		
– Property, plant and equipment	**180**	1,237
– Right-of-use assets	**1,567**	1,715
Foreign exchange loss, net	**152**	–
After crediting		
Foreign exchange gain, net	**–**	1,241
Interest income	**243**	333

5 INCOME TAX

(a) Taxation in the condensed consolidated interim income statements represents:

	(Unaudited) Six months ended 30 June	
	2026	2025
	HK$'000	*HK$'000*
Current income tax		
– PRC enterprise income tax	**–**	–
– overprovision of PRC enterprise income tax	**(38)**	(1)
	(38)	(1)

(i) Pursuant to the income tax rules and regulations, the Group is not subject to income tax in Bermuda and the BVI.

(ii) No provision for Hong Kong Profits Tax has been made for the six months ended 30 June 2026 (six months ended 30 June 2025: Nil) as the Company and subsidiaries incorporated or domiciled in Hong Kong have either no assessable profits or sustained tax losses for taxation purposes during the period.

(iii) The subsidiaries in the PRC are subject to a standard enterprise income tax rate of 25% for the six months ended 30 June 2026 (six months ended 30 June 2025: 25%).

(b) Deferred taxation

As at 30 June 2026, the Group has not recognised deferred tax assets in respect of cumulative tax losses of HK$55,700,000 (30 June 2025: HK$54,638,000) as it is not probable that future taxable profits, against which the assets can be utilised, will be available in relevant tax jurisdiction and entity. Of the total tax losses, HK$7,182,000 (30 June 2025: HK$23,000,000) will expire within 5 years and the remaining tax losses of HK$48,518,000 (30 June 2025: HK$31,638,000) have no expiry date under the current tax legislation.

The Company does not have any material temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements (30 June 2025: Nil), and therefore, no provision for deferred tax has been made.

6 (LOSS)/EARNINGS PER SHARE

The calculation of basic loss per share is based on the loss attributable to ordinary equity shareholders of the Company of approximately HK$1,643,000 (six months ended 30 June 2025: profit attributable to ordinary equity shareholders of the Company of approximately HK$2,598,000) and the weighted average of 808,096,025 (six months ended 30 June 2025: 808,096,025) ordinary shares in issue during the period. As the Company does not have any potential dilutive ordinary shares during the period ended 30 June 2025 and 2026, basic and diluted earnings per share are the same.

7 DIVIDEND

	2026	2025
	HK$'000	*HK$'000*
Interim dividend	**–**	8,081
	–	8,081

In May 2026, the final dividend in respect of the financial year ended 31 December 2025 of HK1.5 cents per share totaling approximately HK$12,121,400 was paid to shareholders.

The Board does not recommend the payment of an interim dividend in respect of the six months ended 30 June 2026 (six months ended 30 June 2025: HK1.0 cent).

8 PROPERTY, PLANT AND EQUIPMENT

	Property, plant and equipment
	HK$'000
	(Unaudited)
Six months ended 30 June 2026	
Net book value as at 1 January 2026	**1,012**
Exchange realignment	**185**
Depreciation and amortization	**(180)**
Net book value as at 30 June 2026	**1,017**
Six months ended 30 June 2025	
Net book value as at 1 January 2025	1,146
Exchange realignment	18
Depreciation and amortization	(365)
Net book value as at 30 June 2025	799

9 RIGHT-OF-USE ASSETS

	Properties
	HK$'000
	(Unaudited)
Six months ended 30 June 2026	
Net book value as at 1 January 2026	**3,942**
Exchange realignment	**87**
Depreciation	**(1,567)**
Net book value as at 30 June 2026	**2,462**
Six months ended 30 June 2025	
Net book value as at 1 January 2025	1,883
Exchange realignment	22
Depreciation	(1,715)
Net book value as at 30 June 2025	190

10 TRADE AND OTHER RECEIVABLES

	30 June 2026	31 December 2025
	HK$'000	*HK$'000*
	(Unaudited)	(Audited)
Trade receivables	**16,884**	16,853
Less: Loss allowance	**(331)**	(318)
	16,553	16,535
Deposits paid to suppliers	**862**	13
Value added tax recoverable	**829**	659
Other deposits, prepayments and receivables	**2,011**	2,012
	3,702	2,684
Less: Loss allowance	**(22)**	(22)
	3,680	2,662
	20,233	19,197

The amount of deposits and prepayments expected to be recovered or recognised as expense after more than one year is HK$660,000 (2025: HK$866,000). All of the other trade and other receivables are expected to be recovered or recognised as expense within one year.

As of the end of the reporting period, the ageing analysis of trade receivables, based on the invoice date (or date of revenue recognition, if earlier) and net of loss allowance, is as follows:

	30 June 2026 *HK$'000* **(Unaudited)**	31 December 2025 *HK$'000* (Audited)
Within 3 months	**4,549**	7,306
3 months to 1 year	**12,004**	9,229
Over 1 year	**–**	–
	16,553	16,535

Trade debtors and bills receivable are non-interest bearing and are normally due within 30 to 90 days from the date of billing. The Group performs ongoing credit evaluation of the debtors' financial condition and maintains an account for allowance for doubtful debts based upon the expected collectibles of all trade and other receivables.

11 TRADE AND BILLS PAYABLES

The ageing analysis of trade and bills payables (including amounts due to related parties of trading in nature) based on invoice date was as follows:

	As at 30 June 2026 *HK$'000* **(Unaudited)**	As at 31 December 2025 *HK$'000* (Audited)
Within 3 months	**4,198**	8,437
3 months to 1 year	**1,972**	2,010
Over 1 year	**–**	7
	6,170	10,454

All trade and other payables, except for those balances classified as non-current liabilities, are expected to be settled within one year.

12 SHARE CAPITAL

(i) Authorised and issued share capital

	(Unaudited) 30 June 2026		(Audited) 31 December 2025	
	Number of ordinary shares of HK$0.01 each	**Amount** ***HK$'000***	Number of ordinary shares of HK$0.01 each	Amount *HK$'000*
Authorised:				
At 1 January	**3,000,000,000**	**30,000**	3,000,000,000	30,000
Increase	**–**	**–**	–	–
At the end of the period/year	**3,000,000,000**	**30,000**	3,000,000,000	30,000
Issued and fully paid:				
At 1 January	**808,096,025**	**8,081**	808,096,025	8,081
Shares issued under share option scheme	**–**	**–**	–	–
At the end of the period/year	**808,096,025**	**8,081**	808,096,025	8,081

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at the meetings of the Company. All shares rank equally with regard to the Company's residual assets.

(ii) Share issued under share option scheme

No option was exercised during the period ended 30 June 2026 (30 June 2025: Nil).

(iii) Terms of unexpired and unexercised share options at the end of the reporting period

There is no unexpired and unexercised share options as at 30 June 2026 (31 December 2025: Nil).

13 CAPITAL COMMITMENTS

	As at 30 June 2026	As at 31 December 2025
	HK$'000	*HK$'000*
	(Unaudited)	(Audited)
Contracted for:		
– Acquisition of property, plant and equipment	**–**	–

The Group had no significant capital commitments authorised but not contracted for at the balance sheet date.

14 CONTINGENT LIABILITIES

The Company did not have any significant contingent liabilities as at 30 June 2026.

15 MATERIAL RELATED PARTY TRANSACTIONS

Key management personnel compensation:

	(Unaudited) Six months ended 30 June	
	2026	2025
	HK$'000	*HK$'000*
Salaries and other short-term benefits	**1,061**	1,822
Post-employment benefits	**17**	18
	1,078	1,840

Compensation to Directors which formed part of the key management personnel compensation were continuing connected transactions exempt from the connected transaction requirements pursuant to Rule 14A.95 of the Listing Rules.

16 EVENTS AFTER THE REPORTING PERIOD

There was no significant event relevant to the business or financial performance of the Group that has come to the attention of the Directors after the six months ended 30 June 2026.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

During the period under review, the global economic environment remained complex and challenging. Heightened international trade barriers and geopolitical tensions presented significant headwinds to the Group's operating environment.

MACRO ENVIRONMENT AND MARKET CHALLENGES

During the review period, the Group's overseas operations were adversely impacted by a confluence of unfavorable external factors:

Trade Policy and Tariff Uncertainties: Frequent changes in US tariff policies created ongoing volatility, elevating international trade barriers and operational costs for the industry.

Geopolitical Tensions: Escalating geopolitical friction, particularly conflicts arising in the first half of 2026 in Middle East, alongside persistent political tensions between China and Japan, severely disrupted the normal operations of the Group's end-customers in these regions.

These factors suppressed demand for the Group's furniture products in key overseas markets, notably the United States, Middle East and Japan, leading to a substantial decrease in the Group's revenue for the first half of the year.

OPERATIONAL STRATEGIES AND BUSINESS TRANSFORMATION

In response to daunting market conditions, the Group firmly pursued continuous business transformation to streamline operations, optimize resource allocation, and enhance overall operational efficiency:

Asset-Light Model and Outsourcing Strategy: The Group maintained its asset-light business model by outsourcing the production of wooden furniture to high-quality third-party manufacturers. This approach enhanced production flexibility and efficiency while minimizing capital expenditure and fixed-asset risk exposure.

Strengthening Core Capabilities: While manufacturing was outsourced, the Group concentrated its internal resources on product design, quality control, proprietary brand building, and distribution channel optimization, thereby bolstering its brand equity and core market competitiveness.

RISK MANAGEMENT AND FINANCIAL CONTROLS

To safeguard financial stability, the Group maintained a highly prudent approach to risk management during the period under review:

Trade Receivables Management: The Group reinforced its credit control mechanisms and recovery procedures for trade receivables to ensure timely cash collection and preserve liquidity.

Order Screening and Risk Mitigation: A stringent evaluation process was implemented at the order acceptance stage to filter out high-risk projects and clients, mitigating bad debt risks and protecting overall margins.

FINANCIAL REVIEW

Turnover

The Group's turnover decreased by approximately 39.7% from about HK$50.4 million for the six months ended 30 June 2025 to about HK$30.4 million for the six months ended 30 June 2026.

In the first half of 2026, the series of extreme trade policies and tariff measures introduced by the United States in 2025 continued to affect our sales in the United States. Political tensions between Japan and China, and the geopolitical tensions in the Middle East region posed further challenges, leading to a decrease in consumer demand in the industry and, consequently, a reduction in demand for our products in the United States, Japan and Middle East. As a result, the Group's business has been adversely affected.

Gross Profit

The Group's gross profit margin decreased to approximately 9.9% for the six months ended 30 June 2026 from approximately 10.7% for the six months ended 30 June 2025, primarily due to the increase in cost of the raw materials.

Selling and Distribution Expenses

The Group's selling and distribution expenses amounted to about HK$1.6 million for the six months ended 30 June 2026, against about HK$2.2 million for the six months ended 30 June 2025. The decrease in selling and distribution expenses was mainly attributable to the lower level of local transportation costs as compared to the six months ended 30 June 2025.

Administrative Expenses

The Group's administrative expenses amounted to approximately HK$3.6 million for the six months ended 30 June 2026, against about HK$1.5 million for the six months ended 30 June 2025. The increase in administrative expenses during the period was mainly attributable to the absence of the reversal of credit impairment on trade receivables (six months ended 30 June 2025: HK$2.6 million), partially offset by a general decrease in administrative expenses.

Loss for the Period

Loss attributable to equity shareholders of the Company for the six months ended 30 June 2026 was approximately HK$1.6 million as compared to profit attributable to equity shareholders of the Company of approximately HK$2.6 million for the corresponding period last year.

PROSPECTS

MACRO ENVIRONMENT AND MARKET OUTLOOK

Looking ahead, the global economy is expected to face increasingly severe challenges. Persistent geopolitical tensions, intensified interest rate volatility, and potential escalation of trade conflicts, particularly among the United States, the Middle East, Japan, and Mainland China, present various uncertainties that may cause material disruptions to the Group's export business.

CONSOLIDATING OVERSEAS CORE BUSINESS AND R&D PROMOTION

The Group has consistently focused on overseas markets, exporting wooden furniture, sofa, and mattress products to overseas countries primarily in Asia, Europe, and the United States. To maintain and expand market share, the Group will execute the following strategies:

Product R&D and Exhibition Marketing: The Group will strengthen research and development of new products and actively promote its latest product series through participation in major furniture exhibitions.

Deepening Customer Engagement: The Group will maintain frequent and close contact with customers, sharing the latest product information and market trend insights in a timely manner to assist them in making favorable and informed purchasing decisions.

Monitoring Market Trends: Management will closely monitor shifts in market trends and consumer preferences to ensure that the design, functionality, and quality of the Group's home furniture products consistently meet or exceed market expectations.

DIVERSIFYING CHANNELS AND PROJECT-BASED COLLABORATIONS

To mitigate challenges in traditional export markets, the Group is actively exploring new sales channels and growth drivers:

Expanding Customer Base via Exhibitions: The Group will actively participate in major furniture exhibitions to proactively engage prospective clients and broaden its commercial footprint.

Deepening Domestic Market Penetration: The Group will place special emphasis on the domestic market in China, actively seeking partnerships with property decoration companies to engage in project-based collaborations, thereby enriching its business portfolio and reducing reliance on any single market.

The Group remains committed to maintaining financial soundness, operational discipline, and long-term resilience in an intensely competitive market. By prudently balancing risks and opportunities, the Group is well-positioned to navigate the challenges facing the furniture industry, sustain its operations, and foster controlled and sustainable long-term growth.

LIQUIDITY AND FINANCIAL RESOURCES

The Group's funding and treasury activities are managed and controlled by the senior management. The Group maintained cash and bank balances of approximately HK$16.5 million as at 30 June 2026 (31 December 2025: HK$35.0 million). As at 30 June 2026, the Group had no bank borrowings (31 December 2025: Nil).

As at the same date, the gearing ratio (total debt/total equity) was 0.3 (31 December 2025: 0.4).

As at 30 June 2026, the current ratio (current assets/current liabilities) was 4.2 (31 December 2025: 3.7) and the net current assets amounted to HK$29.3 million (31 December 2025: HK$41.2 million).

The ageing analysis of trade creditors and bills payable is set out in Note 11 to the financial statements of this results announcement.

FOREIGN CURRENCY RISK

The Group is exposed to foreign currency risk primarily through sales and purchases that are denominated in a currency other than the functional currency of the operations to which they relate. The Group does not hold or issue material derivative financial instruments for trading purposes or for hedging against fluctuations in foreign exchange rates, but the management continuously monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

CHARGE OF ASSETS

As at 30 June 2026 and 31 December 2025, the Group did not have any pledged assets.

SIGNIFICANT INVESTMENTS, ACQUISITIONS AND DISPOSALS

There were no significant investments, material acquisitions and disposals of subsidiaries, associates and joint ventures during the period under review.

CONTINGENT LIABILITIES

The Company did not have any significant contingent liabilities as at 30 June 2026 and 31 December 2025.

EMPLOYEES

As at 30 June 2026, the Group employed approximately 90 employees (30 June 2025: approximately 120). Total staff cost, including Directors' emoluments, amounted to HK$5.2 million (30 June 2025: HK$8.7 million). Salaries are reviewed annually and discretionary bonuses are paid on annual basis with reference to individual performance appraisals, inflation and prevailing market conditions. Other benefits available to eligible employees include employee share option, retirement benefits and medical insurance schemes.

Apart from regular on-the-job training, the Group also engaged professional parties to provide training to its staff to ensure they can obtain updated job related knowledge and enhance the quality of work.

INTERIM DIVIDEND

In May 2026, the final dividend in respect of the financial year ended 31 December 2025 of HK1.5 cents per share totaling approximately HK$12,121,400 was paid to shareholders.

The Board does not recommend the payment of an interim dividend in respect of the six months ended 30 June 2026 (six months ended 30 June 2025: HK1.0 cent).

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the six months period ended 30 June 2026, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities. As at 30 June 2026, the Company did not hold any treasury shares.

CORPORATE GOVERNANCE

The Directors recognize the importance of incorporating elements of good corporate governance in the management structures and internal control procedures of the Group so as to achieve effective accountability. The Directors continuously observe the principles of good corporate governance in the interests of shareholders and devote considerable effort to identifying and formalizing best practice.

During the six months ended 30 June 2026, the Company has complied with The Corporate Governance Code (the "CG Code") contained in Appendix C1 of the Listing Rules except for the following deviation:

Code provision C.2.1

Code provision C.2.1 of the CG Code stipulates that the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. Mr. Sung Kai Hing is the Chairman and Chief Executive Officer of the Company. The Board believes that vesting the roles of Chairman and Chief Executive Officer in the same individual provides the Group with strong and consistent leadership in the development and execution of long-term business strategies.

MODEL CODE FOR DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix C3 to the Listing Rules (the "Model Code") as the required standard for securities transactions by Directors.

The Company has made specific enquiries of all Directors and all Directors have confirmed that they have complied with the required standards set out in the Model Code and its code of conduct regarding Directors' securities transactions during the period under review.

AUDIT COMMITTEE

The Company has set up an audit committee (the "Audit Committee") with written terms of reference which are in compliance with the code provisions of the CG Code. The primary duties of the audit committee are to review and supervise the financial reporting process and internal control system of the Group. The Audit Committee currently has three members comprising Mr. Kong Hing Ki (Chairman), Ms. Leung Yuen Man, and Mr. Feng Jianzhong, all being independent non-executive Directors. The Audit Committee has reviewed the unaudited interim financial statements and the interim results announcement for the six months ended 30 June 2026.

REMUNERATION COMMITTEE

The Company has set up a remuneration committee with written terms of reference which are in compliance with the code provisions of the CG Code. The remuneration committee makes recommendations to the Board on, among other matters, the Company's policy and structure for the remuneration of all Directors and the senior management of the Group and are delegated by the Board the responsibility to determine on behalf of the Board the specific remuneration packages for all Directors and the senior management of the Group. The remuneration committee consists of three members namely, Ms. Leung Yuen Man (Chairman), Mr. Feng Jianzhong and Mr. Kong Hing Ki, all being independent non-executive Directors.

NOMINATION COMMITTEE

The Company has set up a nomination committee with written terms of reference which are in compliance with the code provisions of the CG Code. The nomination committee shall make recommendations to the Board on appointment of Directors and succession planning for Directors. The nomination committee consists of five members namely Mr. Feng Jianzhong (Chairman), Mr. Sung Kai Hing, Mr. Cheung Kong Cheung, Ms. Leung Yuen Man and Mr. Kong Hing Ki.

AUDIT COMMITTEE REVIEW

The accounting information given in this interim results announcement has not been audited but has been reviewed by the Audit Committee.

PUBLICATION OF UNAUDITED INTERIM REPORT

The Company's 2026 interim report will be published on the website of the Stock Exchange at www.hkexnews.hk and on the Company's website at www.hingleehk.com.hk in due course.

APPRECIATION

On behalf of the Board, I would like to express my sincere gratitude to our shareholders, customers and business partners for their continued support. My thanks also go to all staff members of the Group for their contributions and commitment to the continuous success of the Group.

By Order of the Board of
Hing Lee (HK) Holdings Limited
Sung Kai Hing
Chairman and Chief Executive Officer

Hong Kong, 18 August 2026

As at the date of this announcement, the Board comprises two executive Directors, namely Mr. Sung Kai Hing (Chairman and Chief Executive Officer) and Mr. Cheung Kong Cheung, and three independent non-executive Directors, namely Mr. Kong Hing Ki, Ms. Leung Yuen Man, and Mr. Feng Jianzhong.